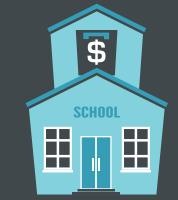
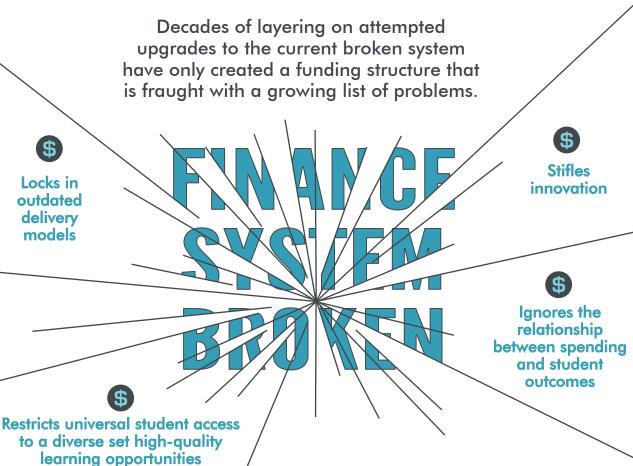
FINANCING



the • future • of • education

Today's school finance system was not created with enough flexibility to support today's educational possibilities. A growing number of students are migrating to online and blended options that expand their learning opportunities. Until a new funding system based on students replaces that which is currently based on a one-size-fits-all delivery model, the most potentially revolutionary educational

models will remain inaccessible to the student body at large.



Design Principles of a Finance System

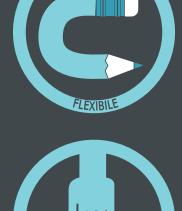
To design a student-centered school finance system, policymakers will need to prioritize the following principles to reorient the system around students and not institutions. Using these core design principles as a guide, we can create a new system that recognizes a range of diverse student needs, allows dollars to follow students to high-quality online and blended learning options, creates mechanisms for ensuring quality, and fosters educational innovation.



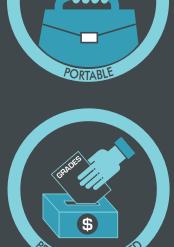
individual student needs. A number of factors affect the cost of educating certain students, such as poverty, special needs, ELL/LEP, or gifted student status.

FLEXIBLE: Flexible funding ensures that funds can be used in different ways to best serve the needs of

WEIGHTED: Funding should reflect



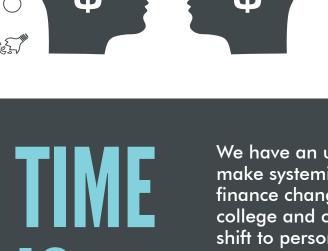
students, without locking in or prioritizing one delivery model over another. **PORTABLE:** Portable funding follows students to the school or course



following students to full and part time options, allowing for customized learning pathways. **PERFORMANCE-BASED:** Performance-based funding ensures quality education by connecting eligibility to student outcomes.

provider that best suits their individual needs; this funding may be fractional,

Financing Innovation



model. It's about creating innovations that fit within existing budget constraints when applied at scale. The system can support innovation - but only if these innovations replace or eliminate the need for existing expenditures that have failed to produce results. We have an unprecedented chance to finally

It's not enough just to create

a promising new solution that has the potential to deliver better outcomes if added to

the current educational

make systemic and sustainable school finance changes. The implementation of college and career ready standards and the shift to personal digital learning creates a historic opportunity to reorient school finance. Coupled with boosts in affordability and accessibility of Internet access devices and technological innovations in teaching and learning, the time is right to explore how shifts in teaching and learning necessitate complementary shifts in the way education is funded. There are more instructional options and environments available to students now than at any point in history. If we are going to provide universal access to these myriad options, students and their families need supported by funding structures that enable exploration

of these options. It's time to unlock dollars and attach funding

to students!



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